Antelope Valley Union High School District



Five Year Strategic Arts Plan

2022-2027

Table of Contents	
Antelope Valley Union HSD Arts Education Background	1
Equity Statement	2-3
Strategic Planning Executive Summary	5-8
2022-2027 Implementation Plan	9-18
Appendix (VAPA Committee, Vision Workshop and Strategic Directions Workshop Documentation)	19-22

The Development of the strategic plan for arts education is a partnership between the LA County Department of Arts and Culture, Arts Education Collective and the Antelope Valley Union High School District.

Antelope Valley Union School District Mission/Vision

Our mission is to provide a safe and secure learning environment that promotes a rigorous curriculum and enables our students to develop the necessary academic, technical, and work-related skills of the 21st century. Every student who graduates will be prepared to pursue college or any career to which he/she aspires.

Antelope Valley Union High School District Arts Education Background

The Antelope Valley Union High School District has art programs at each of their eight comprehensive high schools, alternative schools and within the dependent charter, Academies of the Antelope Valley.

The district offers a wide range of art courses in dance, music, theater, visual and media arts, with the majority being in the visual arts areas. In addition, every school has courses within the performing arts specifically within the music and theater fields. Advanced Placement Art courses have seen growth throughout the district. Students have access to strong Career Technical Education within the Arts, Media and Entertainment Sector through pathways that integrate the arts and career preparation standards.

Certification in areas such as Adobe Suite are available for students. These pathways include programs in the arts that the high school district has maintained even through uncertainty of education budgets.

Currently arts education has received a renewed focus due to the continued work and partnership with the LA Arts Education Collective, through federal, state and district funding. There has been an increase in the number of sections of courses in the arts, two new academies with a focus on the arts started in the fall of 2019 and school sites have been allocated funding for arts education.

In 2016 the Antelope Valley Union High School District became an *Arts Ed Collective* school district and engaged in a strategic planning process to develop their first five year strategic arts plan (2016-2021). During the implementation of the district's first strategic plan, the Arts Steering Committee elected to adopt and revise the Declaration of the Rights of All Students to Equity in Arts Learning as a new arts policy statement for the district. The revised Equity Statement is listed below:



The Declaration of the Rights of All Students to Equity in Arts Learning outlines each student's right to have access to high-quality public arts education, regardless of their background, culture, language or geographic location.

Resolution to Adopt the Declaration of the Rights of All Students to Equity in Arts Learning

WHEREAS, the Antelope Valley Union High School District recognizes and acknowledges that a quality arts education – which includes dance, music, theatre, and visual and media arts – is a core component of a comprehensive education for all students, 7-12, to prepare them for college, career and life.

WHEREAS, a quality arts education promotes critical thinking and problem-solving skills, which supports overall academic achievement in all core subjects and nurtures skills that help all students in the Antelope Valley Union High School District succeed in school and in life.

WHEREAS the Antelope Valley Union High School District recognizes that a quality arts education is an integral part of a multi-tiered system of support (MTSS) which includes academic, social-emotional learning, and behavioral development.

WHEREAS, we do adopt this declaration as follows:

Declaration of the Rights of All Students to Equity in Arts Learning

1. The right to equitable access to 7-12 free, coherent and sequential standards-based arts learning that is part of the core curriculum and that provides both integrated and discrete visual and performing arts learning opportunities; and the right to equitable outcomes as a result of this access, without distinction on account of race, gender, culture, language, religion, national origin, geographical location or legal status.

Every student in the Antelope Valley Union High School District has the right to participate and succeed in high-quality courses in all the arts disciplines as part of their basic education, regardless of their background, culture, language or place of residence.

2. The right to protection from policies and practices that exclude or preclude certain students or populations from equitable access to and success in powerful and coherent arts learning 7-12.

All students have the same right to fully develop their creative potential at every grade level and to not be excluded for any reason.

3. The right to arts learning that is culturally and linguistically responsive and relevant.

All students have the right to engage in arts education that reflects, respects and builds on their culture, language and background.

4. The right to arts learning programs in every school, district and community that are funded and supported with the necessary resources – including qualified administrators, teachers, teaching artists and other staff; adequate materials; and appropriate facilities – to support powerful culturally and linguistically responsive arts learning.

All students have the right to receive the resources they need to be successful in their arts studies in dance, music, theatre, and media and visual arts, including the right supplies and facilities and especially qualified teachers and curriculum that honors all cultures and languages.

5. The right to have access to educators, leaders and parents/community who are qualified and knowledgeable about the intrinsic and extrinsic benefits of arts learning for individual students, families/communities, the nation and global society.

All students have the right to be supported by qualified leaders in their community and school who understand the benefits of an arts education to prepare them for college, career and life.

6. The right to be educated in school and community environments that value and protect the arts and equity as essential to the full development of every student and that demonstrate those values/beliefs in their public policies and practices.

All students have the right to learn and practice the arts in a positive environment where everyone understands and acts on the knowledge that they are engaging in valuable and important work.

THEREFORE, BE IT RESOLVED, that the Antelope Valley Union High School District recognizes the impact that an arts curriculum has in the cognitive and social development of students and its role as an essential component of a comprehensive education;

THEREFORE, BE IT FURTHER RESOLVED, that the *Antelope Valley Union High School District* adopts this Declaration and commits to implementing the goals and priorities articulated in the district-wide Arts Education Strategic Plan.

In 2021, the district re-engaged in a strategic planning process to update and build a new vision and plan for arts education in the district.

October 2021 - March 2022, the district convened its Arts Steering Committee to develop the new five-year strategic arts plan. Through a consensus building process and building upon the achievements of the first plan, the following **new vision elements** were created to continue expanding the arts across the district.

With the new five-year plan, the district strives to implement the following:

- □ Sustainable, abundant resources and coordination
- Equitable access to all arts disciplines (dance, visual arts, music, theatre and media arts)
- □ Artistically driven professional development and collaboration
- □ Top to bottom articulated and supported career pathways and academies
- □ Community and career-oriented partnerships
- □ Professional standard exhibitions and performances
- □ Expanded curriculum and articulation of arts courses
- □ Promoted wellbeing and cultural understanding through the arts

The committee then identified the strengths the district could build on (district assets) and the challenges it would face as it moved toward enacting the newly developed vision for arts education.

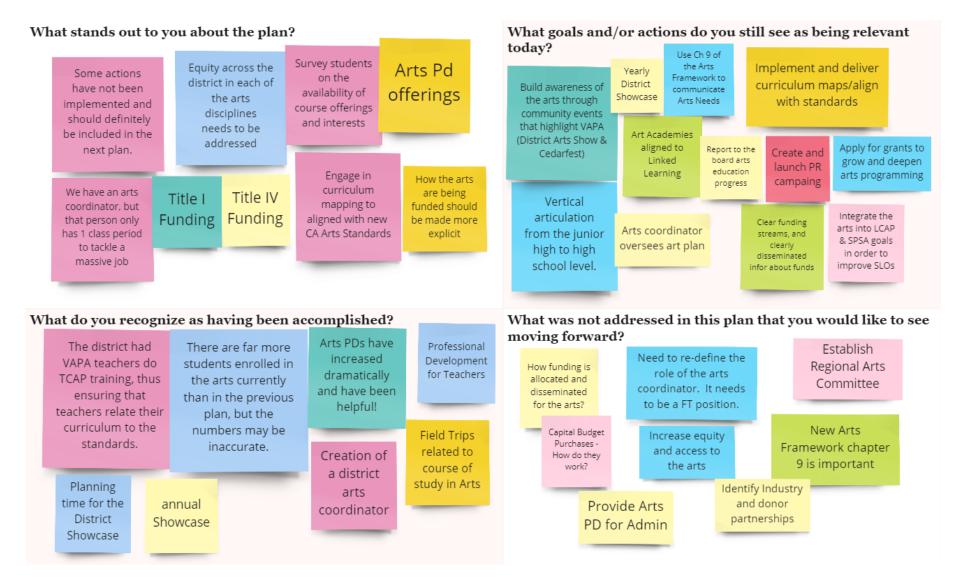
Strengths	Challenges
Momentum toward our vision	Forces resisting our new direction
 Experienced professional arts in the district and community Good arts spaces and facilities exist within the district Existing and articulated programs at some sites that could be duplicated at other sites A previous arts plan that serves as a foundation for creating the new plan An established Arts Steering Committee Showcasing of student work happens often within the district Most students have access to visual arts Increase support for the arts Professional development in the arts is still active Dedicated and strong arts educators A dedicated arts coordinator 	 Some see the arts/or certain disciplines as a low priority Competing priorities and disinterest often distracts focusing on providing all students with equitable access Limited understanding of what's needed for delivering sequential and articulated arts instruction/experiences The arts are not seen as viable for college and scholarships in the same way sports are Funding inequities exist across district There's a need for full time arts coordination Limited facility spaces for the performing arts The Equity Statement developed during the first plan has not been adopted Inconsistent funding from site to site, resulting in notable difference in curriculum equity

Opportunities

- Promote recognition of student awards and scholarships
- Set deadline/date for adopting the Equity Statement
- Have the Arts Steering Committee develop a PD series for administrators
- Expand the arts coordination position
- Set up a system of communication across sites (build awareness of what's happening in the arts)
- An opportunity to increase showcasing classes for incoming freshman

Review of the AVHSD 20 Visual and Performing Arts Strategic Plan

In looking to the future the AVHSD committee reviewed the previous Five Year Strategic Plan to reflect on accomplishments, gaps and challenges the district encountered in implementing the plan. The reflection also took into account items the committee felt were important to keep in mind as they moved forward with developing the new plan.



STRATEGIC DIRECTIONS

To guide the new plan and to address the challenges, the committee reflected on the following question: *What creative and innovative actions can we take to address our challenges and move toward our vision?* As a result, the following strategic directions and goal areas were developed to frame plan implementation:

STRATEGY: Coordination, Funding and Resources

Goal: Expand district level arts coordination Goal: Establish and grow facilities and resources across all sites Goal: Create Sustainable funding streams

STRATEGY: Curriculum and Instruction, Professional Development and Retention

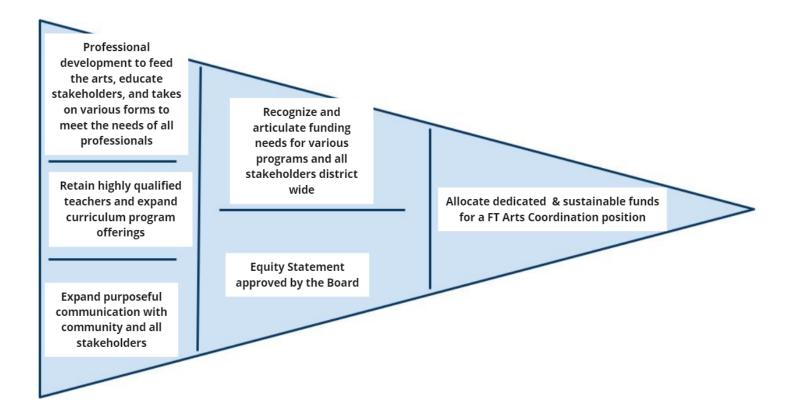
Goal: Sustain and implement focused professional development Goal: Provide equitable access to arts instruction Goal: Expand and diversify curriculum and instruction offerings Goal: Create annual site based wellbeing action plan

STRATEGY: Communication and Advocacy

Goal: Create a system for informing counselors on the various arts courses and opportunities for students Goal: Promote and showcase student artistic achievements

PRIORITY WEDGE

Looking to the future and implementing goals within the 2021-2026 arts plan, the committee identified the highest leverage implementation actions to focus on. The areas below articulate the *first (front of the wedge)*, second (center) and *third level (back)* priorities.



	Phase I/Years 1-2 Imp 2022-2			
Strategic Direction: Coordinatio	n, Funding and Resources			
GOAL: Expand district level arts	coordination			
Actions	Tasks	Point Person(s)/ Group responsible	Budget Implications	Measurable Outcome
Expand the arts coordinator position into two TSA's	 2022-2023 Create a job description to outline the responsibilities of two TSA positions Identify the funding source and present to the School Board for approval 2023-2024 Implement the two TSA arts coordination model 	Betsy Mckinstry, Director of CTE, Amy Bodnar, Curriculum Coordinator	LCAP, Title 4	Board has approved job description and two TSA coordinators are in place to support implementing the arts from site to site
Set up a communication system that shares information of what's happening at each school site (Ongoing)	 Decide what the mechanism for communication will be Create a process for gather information from each site 	Arts Coordinator	No costs	Streamlined transparent system of communication
GOAL: Establish and grow facilit	ies and resources across all sites			
Actions	Tasks	Point Person(s)/ Group responsible	Budget Implications	Measurable Outcome
Implement a survey to assess the needs for facilities and resources	 Create survey and disseminate Create of report of survey results 	Arts Coordinator	Arts Steering Committee time and/or No costs	Outline of resource and facilities needs for each site
identify funding sources, including general bonds if	 Seek grants to support district arts needs Apply for the Advancement Grant aligned 	Arts Coordinator	Arts Steering Committee	Funding sources have been established and allocations have

necessary, to ensure equity of facilities and equipment among all sites (Ongoing)	 with a plan priority need Seek outside funding streams (aerospace, creative economy, etc) and Create a list of potential funding options 		time and/or No costs	been distributed
GOAL: Create sustainable fundir	ng streams			
Actions	Tasks	Point Person(s)/ Group responsible	Budget Implications	Measurable Outcome
Identify and include funding and support staff for the arts in the LCAP (Ongoing)	Identify how often the LCAP is updated and ensure that key arts priorities are included	Betsy Mckinstry, Director of CTE, Amy Bodnar, Curriculum Coordinator	No costs or TBD	The arts are fully represented in the LCAP and equitable funding is allocated across sites
Develop approximate budgets needed per arts discipline or course to build transparent and equitable distribution of resources (Ongoing)	 Meet with Department Chairs and site representative to do a needs assessment Document the findings as an internal report 	Arts Coordinators, Department Chairs, Site Representatives	Release time	Data on what is needed for each arts course The arts are funded equitably from site to site

Actions	Tasks	Point Person(s)/ Group responsible	Budget Implications	Measurable Outcome
Deliver on-going professional development for teachers (Ongoing)	 Use at least one full day for district level arts PD instead of campus level Invite and engage administrators and have them document participation Embed teacher collaboration time into PD offerings Investigate discipline specific PD opportunities for arts specialists 	Curriculum Coordinator; Arts Coordinator	Title 2, Title 4, grants	Survey data of how many teachers attend PD PD offerings designed based on teacher input (agenda, attendance rosters, evaluations)

GOAL: Provide equitable access	GOAL: Provide equitable access to arts instruction			
Actions	Tasks	Point Person(s)/ Group responsible	Budget Implications	Measurable Outcome
Adopt the Equity in the Arts Statement	Review Equity Statement and set date to present to the School Board in 2022-2023	Arts Steering Committee, Arts Coordinator	No costs	School Board approved Arts Education Equity Statement
Honor the needs of ALL students when delivering arts instruction and courses (Ongoing)	 Investigate meeting with Teachers Union to discuss class sizes and potential for Teacher Aides to support special needs, IEPs, etc. Advocate for providing a Teacher Aide when there are more than 10 students in a class with IEPs in one period 	Arts Coordinator	TBD	A strategy is in place to address the needs of students with special needs
Improve methods of marketing course options independent of counseling department (Ongoing)	 Seek additional ways to promote VAPA course offerings to existing VAPA classes every year Potentially include teachers as part of promoting classes (e.g. Video Production classes could create promo videos for VAPA department and course offerings, etc.) 	Department Chairs, Arts Steering Committee, Coordinator of Guidance Services	TBD	Established class and course promotional content
Implement a district-wide 'course offerings survey' to support assessing what courses exist and where they are offered, in order to build a more equitable arts program (2022-2023)	Gather and interpret existing data and report out on gaps	Department Chairs, Arts Steering Committee, Arts Coordinator	No cost	Expanded arts offerings and more students gaining access to various arts disciplines and courses

GOAL: Expand and diversify cur	riculum and instruction offerings			
Actions	Tasks	Point Person(s)/ Group responsible	Budget Implications	Measurable Outcome
Research and survey student interest in current and additional arts options using Naviance and/or other district resources	Create a report from data and share electives that show high demand and reflect student needs	Department Chairs, Arts Steering Committee, Arts Coordinator	No costs	Course offerings and electives implemented are based on student interest and needs
Share curriculum plans publicly and with all teachers for transparent understanding of programming and instructional offerings	 Conduct Digital Portfolio reviews in order show/provide a snapshot into arts curriculum per site Expand portfolio assessments across all arts courses and or disciplines 	Curriculum Coordinators, Department Chairs	Release planning time	A solidified system that supports ensuring equity and clarity of instructional practices delivered
Invite professional artists/musicians to lecture, provide residencies or to share information on careers in the arts (Ongoing)	 Create a shared document bank that lists the names of vetted professional artists that can be shared across sites Support sites with utilizing the bank as a resource for selecting artists 	Arts Coordinator	Planning time for school sites/teachers	Partnership that include arts professionals supporting arts learning
GOAL: Create annual site based	wellbeing action plan			·
Actions	Tasks	Point Person(s)/ Group responsible	Budget Implications	Measurable Outcome
Create a Wellbeing subcommittee	 Recruit key individuals to be on committee (Counselors, SEL leads, etc.) Define the purpose for having a district wellbeing plan Set timeline and dates for developing the plan Once plan is in place do an annual survey regarding the impact and progress of plan 	District Lead Counselor, Arts Coordinator and Arts Steering Committee	Release time planning	An arts-based wellbeing plan in place

Advocate for participating in the Arts Ed Collective Creative Wellbeing Program	 Reach out to Arts Ed Collective to see what is in place for the program in 2022-2023 Decide which school site would participate 	Arts Coordinator	Release time	Select site and teachers participating and applying strategies learned during the series
Strategic Direction: Communica	tion and Advocacy	•	•	
GOAL: Create a system for infor	ming counselors on the various arts courses and	opportunities for stud	lents	
Actions	Tasks	Point Person(s)/ Group responsible	Budget Implications	Measurable Outcome
Establish a way for Department Chairs to meet with administration to review, refresh and set the course offerings (Fall 2022 - ongoing)	 Get approval and schedule meeting dates Review current course offering roster and make update suggestions 	Arts Coordinator	No costs	Course offering outline is clearly communicated and updated Students are registered into the appropriate level of all courses
Meet with head counselors to review and discuss best ways to distribute VAPA Department course sequencing (Ongoing)	 Calendar dates and agenda Investigate how counselors disseminate information Create a communication portal for counselors to access (i.e establish an internal WiKi) 	Department Chairs, Arts Steering Committee	No costs	Counselors know the VAPA class sequences and place students appropriately Class sequences are sustained and updated as needed
GOAL: Promote and showcase s	tudent artistic achievements			
Actions	Tasks	Point Person(s)/ Group responsible	Budget Implications	Measurable Outcome
Continue to implement the district-wide arts showcase (Ongoing)	 Update or continue to implement past protocols for executing the showcase Ensure all communication mechanisms are in place 	Arts Steering Committee, Arts Coordinator and Department Chairs	Title 4 and grants	District showcase implement with evidence of collaboration with community Student artwork exhibited to a broad number of community members and constituents

Uplift and continue site showcases (Ongoing)	 Follow systems and protocols for implementing Encourage parent involvement 	Arts Steering Committee, Arts Coordinator and Department Chairs	Site funds, Title 4	Site specific showcasing of student creativity and artwork aligned with CA Arts standards
Create a link that connects with the City, MOAH and AV Fairgrounds websites for showcases	 Find out what the best avenue will be for executing this action Build relationships with the listed partners to establish a communications point person 	Arts Steering Committee	TBD	Broader community awareness and attendance at showcases

	Phase II/Years 3-5 Implementation Plan 2024-2027					
Strategic Direction: Coordination	n, Funding and Resources					
GOAL: Expand district level arts	coordination					
Actions	Tasks	Point Person(s)/ Group responsible	Budget Implications	Measurable Outcome		
Deepen communication with feeder schools to support program sustainability and growth along with ensuring alignment and recruitment needs	 Create the system for communicating and collecting data on what's needed Reach out to feeder schools to gather information on existing arts programs Compile information gathered 	Arts Coordinator	Release time	Middle school arts programming aligned with HS arts programming Clearer understanding of what's needed to solidify articulation in the arts		
GOAL: Establish and grow facilit	ies and resources across all sites	•		·		
Actions	Tasks	Point Person(s)/ Group responsible	Budget Implications	Measurable Outcome		
Based on Phase I survey, create line item in district level or school site budget to address equipment, instrument & facility maintenance (2024-2025)	Department Chairs meet with Principals to discuss budget needs	Department Chairs	TBD based on needs	Schools have the facilities and equipment needed for all arts related courses		
Based on Phase I survey: advocate for all schools to have spaces & equipment for performing arts (2025-2027)	 Department Chairs meet with Principals to discuss budget needs Identify what spaces exist within the community that can be utilized as performance spaces (colleges, arts partners, halls, community centers, etc.) Explore where building spaces can be added to campuses and within the district 	Department Chairs	TBD based on needs	Performing arts disciplines have access to the spaces and equipment/supplies needed to fully implement courses		

GOAL: Create sustainable funding streams				
Actions	Tasks	Point Person(s)/ Group responsible	Budget Implications	Measurable Outcome
Generate sustainable budgets for each arts discipline (Budget Report)	Based on report make sure that each site and discipline has what it needs to fiscally support implementation	Department Chairs, Arts Coordinator	TBD	Funding is being sustained in LCAP for implementing robust programs and courses
Strategic Direction: Curriculum	and Instruction, Professional Development and R	etention		·
GOAL: Sustain and implement f	ocused arts professional development			
Actions	Tasks	Point Person(s)/ Group responsible	Budget Implications	Measurable Outcome
Arts Steering Committee implements professional development for administrators and counselors	 Develop PD focus and schedule date(s) Create a survey for post PD feedback 	Arts Steering Committee	Release time and materials	Principals' and other constituents engaged in advancing the arts at the site and district level
GOAL: Provide equitable access	to arts instruction			
Actions	Tasks	Point Person(s)/ Group responsible	Budget Implications	Measurable Outcome
Offer workshops or extended learning opportunities outside of school day to provide expanded access to the arts	 Research what courses are already offered outside of the school day (CTE & Pathways) Decide what courses work best extended learning and workshops Identify who will teach or offer these opportunities after school 	Department Chairs, Arts Steering Committee, Arts Coordinator	TBD	Extended learning in the arts offered after school
Conduct annual data collection on course offerings and student access to ensure equity goals are being met	 Create a survey to be disseminated at all sites to access whether the equity statement is being maintained Arts coordinator to follow up with sites in order address needs and gaps 	Department Chairs, Arts Coordinator	Release time to plan/develop survey	An updated data report on student access to course offerings

Actions	Tasks	Point Person(s)/ Group responsible	Budget Implications	Measurable Outcome	
Implement entrepreneurial arts experiences in the various disciplines and genres	 Conduct portfolio reviews Identify art galleries where student artwork can be displayed, auctioned or sold Create a system for how the community can gain access to bid on and purchase student art work 	Arts Coordinator	TBD	Student art work uplifted in the school district and community Students engaged in presenting, showcasing and selling their art work	
Create a Summer Arts Program	Summer Arts ProgramCollect survey data/interest in summer arts courses to meet the demand at individual school sitesArts Steering Committee, Arts Coordinator and Department Chairs, Curriculum Coordinator		TBD	Summer Arts Program launched	
Begin offering the arts at the AVUHSD middle school	 Assess the need for instructors and explore the existing MS structures and how and where the arts can be incorporated Design the best delivery system and selection of arts courses for serving middle school students 	Arts Coordinator	TBD	Evidence of middle school students receiving arts instruction aligned with CA Arts Standards and Framework	
GOAL: Create annual site based	wellbeing action plan	•	•		
Actions	Tasks	Point Person(s)/ Group responsible	Budget Implications	Measurable Outcome	
Begin implementing the site based Wellbeing PlanImage: Pilot plan at a designated school site Image: Track progress of implementing the planImage: Description of the planImage: Pilot plan at a designated school site Image: Track progress of implementing the plan		Arts Coordinator, Arts Steering Committee, Department Chair of participating	TBD	Pilot program in place and Wellbeing Plan activated	

		site				
Strategic Direction: Communication and Advocacy						
GOAL: Create a system for inform	ming counselors on the various arts courses and c	opportunities for stud	ents			
Actions	Tasks	Point Person(s)/ Group responsible	Budget Implications	Measurable Outcome		
Create opportunities to showcase classes for incoming freshman	 Build and establish a relationship with MS arts teachers Invite MS students to campuses to visit arts classes and tour the schools Display samples of student work when MS students visit 	buses to visit arts s		Incoming freshmen have awareness of high school arts offerings		
Create a list of post secondary options for arts students	 Share with Department Chairs Build and share a resource bank of arts careers, scholarships, colleges and schools 	Department Chairs, Arts Steering Committee, Arts Coordinator	TBD	Students have access to additional scholarship opportunities		
GOAL: Promote and showcase s	tudent artistic achievements	I	1			
Actions	Tasks	Point Person(s)/ Group responsible	Budget Implications	Measurable Outcome		
Promote students who get arts scholarships (through arts newsletter, ASB, etc.)	Record arts scholarships received and identify where to post publicly	Chairs, teachers, in t		Student success and scholarships in the arts made public and shared with the community		
Find opportunities to showcase student work in the arts throughout the community	Identify local venues to display student work (e.g - middle schools, community centers, businesses, galleries, etc.)	Arts Coordinator, Arts Steering Committee	Release time to plan	Student work showcased beyond the walls of the school site		

Create and expand the district arts website	 Revitalize, expand and update current showcase website Assess what content should be added 	Arts Coordinator, Arts Steering Committee, Department Chairs		Website updated and expanded beyond showcase use
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APPENDIX

Vision Workshop Documentation Strategic Directions Workshop Documentation AVUHSD Arts Steering Committee

Antelope Valley Union High School District – Vision Elements *What do we want to see in place in five years as a result of our actions?*

Sustainable, abundant resources and coordination	Equitable access to all arts disciplines (dance, visual arts, music, theatre and media arts)	Artistically driven professional development and collaboration	Top to bottom articulated and supported career pathways and academies	Community and career-oriente d partnerships	Professional standard exhibitions and performances	Expanded curriculum and articulation of arts courses	Promoted wellbeing and cultural understanding through the arts
Arts have the budget they need More funding for relevant and up to date equipment The digital arts classes have up-to-date, industry-standard computers and programs More time/planning periods for District Arts Coordinator	Equity in the Arts Statement to be district approved Equity/administrati ve support for funding the arts	Collaboration time/PD's for VAPA teachers Arts PD for administrators	College/Career-R eadiness for art vocations or college tours Pathway support for counselors Recognition that arts is important to most, if not, all careers Sequence of classes ending in an advanced classes/capstone classes	Visiting artists Visiting professionals to share real world career information Regular guest speakers from the arts industry Identify industry donor partnerships New community partnerships for implementing the arts	Arts displays in the schools Student exhibitions and performances in public venues Student work out in the community Good quality yearly arts festivals Scholarships/awa rds/recognition for VAPA students during Senior Night	Articulation/comm unication with Junior High Arts Programs Middle school arts instruction is important so that HS isn't starting from scratch More arts courses offered at the junior high level Increase range of arts classes in the high schools (phs does not have dance or drama) More course options/flexibility Arts survey course for middle school	Culture investigated through the arts (after-school program) SEL for the Arts (Arts in Healing)

Strategic Directions Workshop - "What creative, innovative actions can we take to address our challenges and move toward our vision?" This workshop generated the **goal areas** and **infrastructure pillars** (strategic directions) for the arts plan.

 Expand district level arts coordination Set systems of communication across sites and the district about the arts and what's going on from site to site Expand coordination with feeder schools Hire a performing arts teacher to share the responsibilities and duties of district arts coordination with current visual arts teacher Full-time district office level arts coordinator 	 Create sustainable funding streams Create approximate budgets per class type (from teachers) to help district/admin with equitable budgeting Provide funds for nationwide visual arts competitions Generate sustainable budgets for each arts discipline that allows for growth through organized cohorts and strong collaboration Make sure that each site and discipline has what it needs fiscally to support implementation 	 Establish and grow facilities and resources across all sites Create a line item budget from district level to address equipment maintenance, growth in instruction resources Ensure that all schools have facilities and equipment for performing arts Survey and allocate funding including general bonds if necessary, to ensure equity of facilities, resources and equipment for all sites 	Coordination, Funding and Resources
 Sustain and implement focused arts professional development Continue to deliver focused arts PD Have "arts-only" PD include time to collaborate Survey how many arts teachers attend PD and solicit the interest of other teachers Have Arts Steering Committee create and present PD to administrators 	 Provide equitable access to arts instruction Set a deadline/date for adopting the equity statement Provide aides to support working with students with special needs (consider the time that is needed to help all students) Improve methods of marketing courses Implement a district wide course offerings survey to support equitable access (what do students want) Expand and diversity curriculum and instruction offerings Share curriculum plan (in the works) for further understanding of classes in the arts Invite professional artists/musicians to lecture Research and survey student interests in additional arts electives using Naviance Retain highly qualified arts instructors who can deliver multiple subjects in the arts 	 Create annual site based wellbeing action plan Create a subcommittee Assess how the plan would roll out at the school sites 	Curriculum and Instruction, Professional Development and Retention
 Create a system for informing counselors on the various arts courses and opportunities for students Coordinate with counselors Promote arts when counselors present class schedule to students 	 Promote and showcase student artistic achievements Create a district arts website Promote students who get arts scholarships (through arts newsletter, ASB, etc.) Promote arts through an Arts Day Increase opportunities to showcase classes for incoming freshman Find opportunities to showcase student work in the arts throughout the community 		Communication and Advocacy

Antelope Valley Union School District Arts Steering Committee

Betsy McKinstry, Director of CTE Amy Bodnar, Curriculum Coordinator Evelyn Rivas, District Lead Art Teacher Daniel Phelan, Teacher Duane Roberson, Teacher James Flores, Teacher John Crocker, Teacher Joshua Patterson, Teacher Lindsey Pruitt, Teacher Lynn Murphy, Teacher M. Watton, Teacher Ngoc Vu, Teacher Norman Schmidtberger, Teacher Thomas Hixon, Teacher